

LOCATIONS

Family Branches

BARCO-NEWTON FAMILY YMCA

2075 Town Center Boulevard
Orange Park, FL 32003
904.278.9622

BROOKS FAMILY YMCA

10423 Centurion Parkway North
Jacksonville, FL 32256
904.854.2000

DYE CLAY FAMILY YMCA

3322 Moody Avenue
Orange Park, FL 32065
904.272.4304

FLAGLER CENTER YMCA

12735 Gran Bay Parkway West, Suite 201
Jacksonville, FL 32258
904.370.9622

JOHNSON FAMILY YMCA

5700 Cleveland Road
Jacksonville, FL 32209
904.765.3589

MCARTHUR FAMILY YMCA

1915 Citrona Drive
Fernandina Beach, FL 32034
904.261.1080

PONTE VEDRA YMCA

170 Landrum Lane
Ponte Vedra Beach, FL 32082
904.543.9622

ST. AUGUSTINE YMCA

500 Pope Road
St. Augustine, FL 32080
904.471.9622

WILLIAMS FAMILY YMCA

10415 San Jose Boulevard
Jacksonville, FL 32257
904.292.1660

WINSTON FAMILY YMCA

221 Riverside Avenue
Jacksonville, FL 32202
904.355.1436

YMCA AT THE BANK OF AMERICA TOWER

50 North Laura Street
Jacksonville, FL 32202
904.356.9622

YMCA AT BAPTIST NORTH

11236 Baptist Health Drive
Jacksonville, FL 32218
904.592.9622

Corporate Extension

YMCA AT UF HEALTH JACKSONVILLE

580 West 8th Street
First Floor, Tower II
Jacksonville, FL 32209
904.244.9350

Other Facilities

ATLANTIC KIDS CAMPUS

1205 Atlantic Avenue
Fernandina Beach, FL 32034
904.261.1080

BAKER COUNTY AQUATICS CENTER

136 West Lowder Street
Macclenny, FL 32063
904.259.0898

CAMP IMMOKALEE

6765 Immokalee Road
Keystone Heights, FL 32656
352.473.4213

JESSE BALL DUPONT CAMPUS

7373 Old Kings Road South
Jacksonville, FL 32217
904.731.2006

TIGER ACADEMY

6079 Bagley Road
Jacksonville, FL 32209
904.309.6840

YULEE KIDS CAMPUS

86029 Pages Dairy Road
Yulee, FL 32097
904.548.0820

METROPOLITAN OFFICE

40 East Adams Street, Suite 210
Jacksonville, FL 32202
P 904.296.3220 F 904.296.4744

YMCA OF FLORIDA'S FIRST COAST

FCYMCA.org

STRENGTHENING THE FOUNDATIONS OF COMMUNITY



FOR YOUTH DEVELOPMENT®
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY



TRANSFORMING LIVES FOR 110 YEARS

YMCA OF FLORIDA'S FIRST COAST
2017 ANNUAL COMMUNITY IMPACT REPORT



The Y is a powerful association of men, women and children of all ages and from all walks of life joined together by a shared passion:
TO STRENGTHEN THE FOUNDATIONS OF COMMUNITY.

**THE Y IS
 A PATCHWORK
 OF PEOPLE
 DEDICATED TO
 MAKING OUR
 COMMUNITY
 BETTER
 FOR ALL.
 WE ARE AN
 INTERSECTION
 OF UNIQUE
 PERSPECTIVES
 THAT COME
 TOGETHER
 TO FOSTER
 CONNECTIONS
 & BREAK
 BOUNDARIES.**



Go ahead. Read on.

DEAR FRIENDS,

In 1908, Jacksonville community leaders pursued a vision to offer young men an alternative to the hazards of life on the streets. On February 20 of that year, so began the First Coast chapter of the Young Men's Christian Association. Located downtown at the corner of Duval and Laura streets, the membership consisted of just 12 men and was known as a place to build character.

Since then, the First Coast Y's rich history has been marked by undeniable accomplishments: reopening the downtown Y in 1941 after its suspension during the Great Depression; establishing the Johnson Family YMCA (previously known as the colored Y) in 1948; launching the first drowning prevention program in 1965, desegregating YMCA facilities in 1968, opening our doors to the first female member in 1971 and expanding into other Northeast Florida counties beginning in the 1980s.

Today, we continue to transform lives in countless ways because we remain determined to adapt and change as society changes, to become more diverse and inclusive and stronger all the while. Though times have changed, our commitment to our mission and cause has never wavered.

We have been doing great work to strengthen this community for 110 years, and we know the best is yet to come.

Thank you for being a part of our past and our future,



Eric K. Mann
 President & CEO



Peggy Bryan
 Chair, Board of Directors

THROUGHOUT HISTORY, THE YMCA HAS ALWAYS HAD A FOCUS ON SHAPING OUR YOUTH. FROM YOUTH SPORTS TO CHILD CARE, ENRICHMENT CLASSES TO LEADERSHIP PROGRAMS, AT THE CORE IS A DESIRE TO HELP CHILDREN GROW INTO THEIR FULL POTENTIAL BY NURTURING THEIR INTERESTS, ENCOURAGING HEALTHY HABITS, AND STRIVING FOR EDUCATIONAL IMPROVEMENT. THESE ARE OUR STORIES.

TIGER ACADEMY RANKED
TOP 5%
OF ALL FLORIDA SCHOOLS.

Based on improvement in reading and math Florida State Assessment (FSA) scores.

*Charles,
Great job!
Gov. Rick Scott*

"Charles, Great job! Gov. Rick Scott"

February 20, 1908 ➤

The charter for the YMCA of Florida's First Coast was approved and the first Y opened at the corner of Laura and Duval streets with a membership of only 12 men.

YOUTH DEVELOPMENT

▼ CLOSING THE ACHIEVEMENT GAP

You can hear it across the First Coast—the roar of pride coming from the halls of Tiger Academy. Named a B+ school by the Florida Department of Education for the first time in 2017, the First Coast YMCA charter school is now setting its sights on an A.

Tiger Academy was within one percentage point of receiving an "A" rating on the Florida Department of Education's grading scale, which is based on Florida Standard Assessment (FSA) scores. Tiger Academy ranked in the top 5 percent of schools statewide based on their improvement in reading and math. Even Florida Governor Rick Scott commented on Tiger Academy's success, sending a personal note of congratulations to Principal Charles McWhite.

Tiger Academy is a free public charter school located in Northwest Jacksonville. It is operated by the YMCA of Florida's First Coast as part of the Y's efforts to close the academic achievement gap for children in low-income communities.

Through a unique partnership with the Johnson Family YMCA, Tiger Academy's students also enjoy health and enrichment opportunities and benefit from family support services.

"Tiger's terrific 'B' grade is an external validation of a powerful internal school discipline and culture, combining rigorous academics and nurturing teacher/student interaction that helps the children soar to the height of their ability," said Peggy Bryan, Chair, First Coast YMCA Metropolitan Board of Directors. "It's so exciting and wonderfully well earned!"

"I would like to congratulate the Tiger students, parents and staff. It is great to see so much hard work rewarded," said Ted Baker, Tiger Academy Board Chairman.

To learn more about the Y's Tiger Academy, visit YMCATigerAcademy.org.



Jacksonville Jaguars' Defensive End Calais Campbell & teammates treat Tiger Academy scholars to a Christmas shopping spree.

On November 14, we partnered with the Jags and the American Diabetes Association to get over 100 kids at Sacred Heart Catholic School moving and learning about healthy eating habits for World Diabetes Day.



MODEL CITIZENS

We're proud to be represented by these standout Youth in Government students from the First Coast: Rachael Bitutsky, Jaelyn Taylor, Daniel Kessler and Alex James-Williams. All were selected as Executive Supporting Officers for YMCA Advocacy Days in Tallahassee and Washington, D.C.

TEEN FORWARD

The Teen Forward Summer Leadership program experienced full capacity with 32 students. Their project was to design their own water park and included all levels of engineering, marketing, maintenance and operations that go along with it.



CURIOSITY UNLEASHED

Our third annual Thingamajig Invention Convention inspired strategic thinking and creative expression through Science, Technology, Engineering, Arts & Math (STEAM) for more than 700 summer day campers.

Special thanks to VyStar for sponsoring the event!



Doug Milne and his younger siblings, Mary and Jack.

A MILNE FAMILY TRADITION

As we reflect on the Y's 110 years of service to the First Coast community, we are proud to share the experiences of individuals and families whose lives have been transformed because of the Y.

Doug Milne's YMCA story began in 1954. He was 11 years old, a student at West Riverside Elementary, when his dad took him for a drive on Riverside Avenue and he spotted the YMCA under construction.

"This was the first time I ever asked my father about the YMCA. He delighted in telling me just to think of a triangle with the three sides standing for spirit, mind and body. I asked more questions including, 'can I join?' He promised I could. He also told me 'you'd not likely find a place that does more good for more people than the Y.' As he promised, I opened a Christmas or birthday card soon thereafter, finding my very own YMCA card. I still have it today."

He enjoys reminiscing about his favorite times at the Y which include being part of Hi-Y and Camp Immokalee. One memory, in particular, he'll never forget.

"In the late 1950s, the Riverside Y installed a large new trampoline in the gym, complete without protective padding. Ever risk-taking, but clumsy, I promptly accomplished a head-on dive, straight into the metal bar, cracking my head open. That led to a trip to St. Vincent's for many stitches and black eyes for weeks. My Hi-Y friends at Lee High School, many of whom are still among my best, lifelong friends, cleverly refer to that event as the Crash of '59."

Milne now wears many hats – husband, father, grandfather, attorney, civic leader, local historian and, of course, YMCA member – 62 years and counting. Today, he continues to pass on the words of his father.

"I introduced my own children to the Y, just as my dad did for me," Milne says. "One of my own sons and I have shared a locker for years. One of my grandsons uses it, too, during the many times he's here. Four generations of Milnes."



Doug Milne with his wife and twelve grandchildren.



DAY CAMP BY THE NUMBERS ▶

1,903,043

NUMBER OF MINUTES READ

10,147

CHARACTER BRACELETS GIVEN

3,427

TOTAL CAMPERS (UNDUPLICATED)

2,880

ACHIEVED GOAL

23

TOTAL SITES



◀ May 1959

The YMCA, with the Red Cross, begins teaching Life Saving Classes.

GAME ON!

Super Summer Adventure Camp



My son has special needs (diagnosed with anxiety, ADHD and hypotonia) and he felt accepted at the Y Day Camp. They tried daily to work with him when any situations would arise and talk him through his emotions. My son never felt 'less than' and was encouraged to do better. The bracelets meant a lot to him and he worked very hard to earn them. Those little rubber bracelets gave my son a lot of pride when he earned them, and the counselors helped him understand how to earn them with positive words. He can't wait to go to camp next year.

– DAY CAMP PARENT

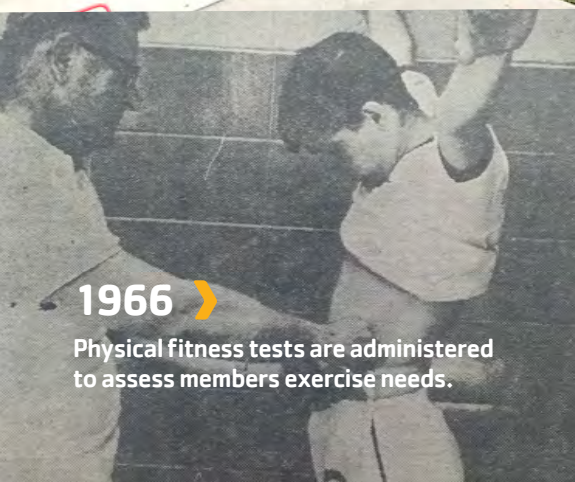
KIDFIT CHALLENGE

As part of our strategic initiative to improve youth fitness and wellness, we pilot tested the KidFit Challenge with the Boys and Girls Club in St. Augustine and Tiger Academy in Northwest Jacksonville. For 8 weeks, children participated in activities such as swimming, high intensity interval training and nutrition education classes, learning the importance of a healthy lifestyle, physical activity and self-confidence. By the end of the program, every child made improvements in at least one strength or fitness area.



1966 ▶

Physical fitness tests are administered to assess members exercise needs.



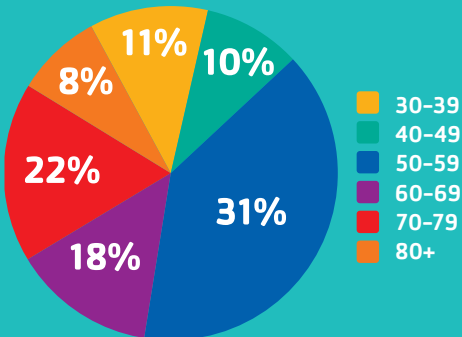
THE Y PROVIDES HEALTH AND WELLNESS RESOURCES THAT ARE OPEN TO THE COMMUNITY, BUT WE ARE ALSO SO MUCH MORE THAN THAT. WE ARE A SUPPORT SYSTEM TO HELP YOU REACH YOUR GOALS AND EXCEED THEM. WE ARE HERE TO CELEBRATE YOUR SUCCESS, CHEER YOU ON AS YOU PROGRESS, AND TO REMIND YOU TO NEVER GIVE UP AND THAT IT IS NEVER TOO LATE TO START MAKING CHANGE FOR GOOD. BECAUSE WE KNOW THAT A BETTER US STARTS WITH A BETTER YOU.



GET SET, GO!

On November 4th, the Y partnered with AARP to host our own version of The Amazing Race called 'All Ages Adventure' to disrupt perceptions of aging. With 62 total participants, each of our 9 teams were made up of people of different ages who had to work together to solve physical and mental challenges throughout downtown.

PARTICIPANT AGES



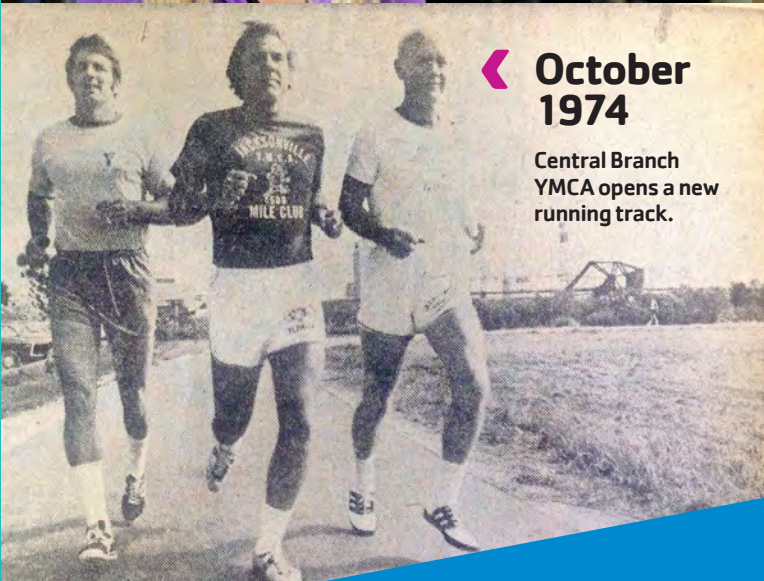
HEALTHY LIVING

▼ A POSITIVE OUTLOOK

Jessie Bourquin was a Y regular—she came in for a workout three times a week for an entire year. But, after being diagnosed with rheumatoid arthritis last January, she struggled to keep up with her two kids and her job as a nurse, even walk. Her rheumatologist suggested she start taking water therapy as a means to get moving without putting pressure on her joints. Knowing there was limited availability to this type of program in her area and already a member of the Y, she inquired about what could be offered at her branch. She was touched to discover that Karina, Wellness Director at the McArthur Family YMCA, went out of her way to contact a trainer to work with her one-on-one. It would be Julie who got into the water with Jessie every week, working out, supporting, and encouraging her to keep going. Today, Jessie has recovered her full range of motion and no longer needs crutches or knee braces to get around. She hopes that her story will inspire others to look to the Y for the support they need to find their inner strength mentally, physically and spiritually.

“Okay, I’m going to get through this!”

Jessie Bourquin
McArthur Family YMCA



October 1974

Central Branch YMCA opens a new running track.



Raymond McFarlane working out and gaining strength with trainer, Franklin at the Winston Family YMCA.

OVER 433,000

check-ins at the Winston Y in its first year!



▼ DETERMINATION, NOT DESPAIR

Raymond McFarlane was always a healthy and active person. That was, until he got into a serious car accident a few years ago that left him in a coma for five days. Once he woke up, doctors told him he would be confined to a wheelchair for the rest of his life. The chair would have cost him \$18,000. Raymond refused this as his only option, not because of the hefty pricetag, but because he was determined to walk again. He followed a recommendation from his nurse to join the SilverSneakers and Brooks Rehabilitation Adaptive Wellness programs offered at the Winston Family YMCA.

Raymond started off in a tough spot. He had many broken bones and a lot of pain management to get through. Every day was a struggle, but with the support he received through the Adaptive Wellness Program, he was able to reach the goals he set for himself: opting to use the stairs rather than the elevator each day. After six months, he was making significant progress.

Today, Raymond still walks with a cane and on his bad days, he uses his walker for support. However, he has reached far beyond his goals and can now climb up the entire Winston Family YMCA staircase on his own. He has said that without the compassion, love, support, education, and programs that the Y offers, he wouldn’t be where he is today—on his own two feet.

“When you’re in an environment where people personally care for you and make personal sacrifices to help you, you feel like you’re an individual. You feel like you are valued.”

Raymond hopes to participate in running events later this year; he can already walk half a mile! He has also set new goals, including learning how to get up from the ground when he is on his back. Despite the pain and the hard times, Raymond hopes to continue sharing his story and encouraging others to keep fighting, too.



▲ FITNESS FUN

More than 300 people joined us at our first-ever Fitness Fusion at Daily’s Place Flex Field on October 21, 2017. We partnered with The Jaguars Foundation, Bold Events and Les Mills for a mash-up of workout favorites that left everyone with a workout high, new friends, and incredible sense of accomplishment!

AT THE Y, WE RECOGNIZE THAT THERE WILL ALWAYS BE A NEIGHBOR IN NEED. SOMETIMES THAT NEIGHBOR IS US, BUT OTHER TIMES WE ARE FORTUNATE ENOUGH TO LEND A HAND. BEING KIND TO ONE ANOTHER, ACCEPTING OF OTHERS' DIFFERENCES, AND WELCOMING TO ALL, WE STRIVE TO BE A BEACON OF HOPE AND A SOURCE OF STRENGTH FOR OUR COMMUNITY. THAT IS WHAT HAS DRIVEN US THESE PAST 110 YEARS AND IN THOSE TO COME.



SOCIAL RESPONSIBILITY

▼ AGENTS OF CAUSE Volunteers Transforming Camp Immokalee

The YMCA was founded on a simple but powerful idea: by bringing neighbors together to advance the common good, we can improve lives and strengthen communities. That idea came to life in 1844 when George Williams convened 11 volunteers to improve the lives of young men struggling to overcome the challenges of life in industrialized London.

Take a short drive out to Keystone Heights and you'll see that Williams' roots run deep at Camp Immokalee. Since 1909, the Camp Immokalee experience has transformed the lives of generations of children and teens, teaching them independence, skill building and positive values. We're fortunate to have a group of passionate former campers who want to give back to the place that gave them so much.

Jim Austin's camp history began in 1964 and he has continued to play a role in creating unforgettable adventures at Immokalee. He is now the Board Chair and helps lead the Camp Immokalee Alumni Association (CIAA) in the mission of finding new ways to support and reconnect with camp. "Over a good portion of my lifetime I have seen what Camp Immokalee has done for me and for others and how it added success to their lives," Austin said. "That's why it's so important to reinvest in Immokalee and the YMCA Mission."

In 2017, the CIAA logged a record 3,713.5 man-hours and a remarkable 24,300 travel miles – nearly the circumference of the Earth! The group's projects included restoring the Kingfisher Cabin, installing new sprinkler and water systems, planting vegetable gardens and clearing trails. The CIAA's combined contributions in 2017 are valued at more than \$141,000.

For more information on the impact of the Camp Immokalee Alumni Association, visit camp.firstcoastymca.org/alumni. To learn more about volunteering at the Y, visit FCYMCA.org.

Top: Jim Austin smiles while doing some yard work. Center: The restored Kingfisher cabin is almost ready for the upcoming summer. Bottom: Stephen Buente, a First Coast YMCA Trustee, building the "World's Coldest Water" kiosk.

1962 ▶
The YMCA, with the Florida Diabetes Association, holds first Diabetic Children Camp Session.



Safety Around Water helped 3,126 CHILDREN

- ▶ 975 in Grant-Funded Lessons
- ▶ 2,151 in Summer Camp

SUMMER SWIM LESSON PROGRESS:

SWIM LEVEL	START	END
RED	58%	21%
YELLOW	26%	37%
GREEN	16%	42%



#FirstCoastStrong

Together, we can weather any storm. That's why, when Hurricane Irma battered our community, we opened our doors to those with damaged homes, flooded streets and no power. Everyone was invited to come in for a hot shower, charge their phones, let the kids burn off some energy in KidZone, and get a workout if they wanted. In addition, members came out to our Ys to help clean up the damage and debris left by the storm.



NOURISHING ▲ OUR NEIGHBORS

We partnered with Feeding Northeast Florida to host a Mobile Pantry at Tiger Academy where more than 300 people benefited. Our volunteers included members of the Tiger Academy and Metro Board of Directors.



WE'RE MOVING
FORWARD BY
GIVING BACK.



FOR YOUTH DEVELOPMENT®
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

ANNUAL CAMPAIGN Pledge Form

Name (Company): _____

Contact: _____

Address: _____

City: _____

State: _____ Zip: _____

Home Phone: _____

Work Phone: _____

E-mail: _____

Formal name(s) for recognition: _____

I wish to pay my pledge over _____ years via

☐ Quarterly ☐ Annual **installments beginning on** _____

I pledge:

☐ \$30 ☐ \$90 ☐ \$250 ☐ \$429

☐ \$525 ☐ \$1,000 ☐ \$1,500 ☐ \$ _____

My balance will be paid by:

☐ Gift payment now

☐ Remind me during the month of: _____

☐ Bankdraft (authorization form needed if not currently on bankdraft)

☐ Visa/Mastercard

Card No: _____

Exp. Date: _____ Security Code: _____

Signature: _____

Contributor Signature: _____

Date: _____

LET'S BUILD A BRIGHTER FUTURE.

\$30 | GIVE A MONTH OF ADAPTIVE WELLNESS TO A WOUNDED WARRIOR, A STROKE SURVIVOR OR A BRAIN INJURY PATIENT

Participants receive guidance and resources to aid in their recovery through individualized exercise plans and group interaction.

\$60 | SAVE A CHILD'S LIFE

Help an at-risk child build confidence and be safe in and around the water with Safety Around Water instruction.

\$250 | PAVE THE WAY FOR TOMORROW'S LEADERS

Provide a scholarship to State Assembly for a Youth In Government (YIG) high school student, enabling him or her to build leadership skills, self-confidence and learn first-hand how our state government operates.

\$429 | HELP PREVENT DISEASE

Endorsed by the CDC, the year-long YMCA Diabetes Prevention Program helps participants adopt and maintain healthy lifestyles by eating healthier, increasing physical activity and losing a modest amount of weight to reduce their chances of developing the disease.

\$525 | BUILD CONFIDENCE IN OUR YOUTH

By spending a week at our resident Camp Immokalee, kids can discover who they are, achieve their goals, learn about the outdoors and make friendships and memories that last beyond the summer.

\$1,000 | PROVIDE AN ENRICHMENT EXPERIENCE FOR AN ENTIRE GRADE AT TIGER ACADEMY

Cultivate children's imaginations and broaden their learning horizons. Many of our YMCA charter school students in Northwest Jacksonville have never experienced a tour of an art museum or a theatrical performance before.

\$1,500 | GIVE A SUMMER TO REMEMBER

Provide 10 weeks of summer day camp full of exciting activities to keep minds and bodies engaged and support healthy lifestyle behaviors. Our focus on reading time prepares students to head back to school by the end of the summer with a fresh set of skills.



METROPOLITAN BOARD OF DIRECTORS

Peggy Bryan, Chair

Douglas M. Baer, Vice Chair/Treasurer

Michelle (Shelly) M. Boynton, Vice Chair

David Alban

Mark F. Bailey

John D. Baker, II (Ex-Officio)

Davis Berg

Sarah Bermudez

Debbie H. Buckland

Rick Catlett

Daniel Davis

Terri W. Derkum

Rev. Dr. W. Stephen Goyer

Mattox Hair

Kevin J. Holzendorf

Melanie Jennings Husk

Michael D. Kelly

Kathryn Murphy

Russell B. Newton, III (Ex-Officio)

Gary Norcross

Darnell Smith

Pam Smith

Terry Terhark

Cleve E. Warren

Edward (Ed) W. White, Jr.

Floyd B. Willis, MD

January 1971 >

YMCA permits women to join as members.
Mrs. Glenn Sutton was the first female member.

3,538
Total Volunteers
(duplicated)

20,194
Hours Invested

\$487,483
Estimated Work Value

For Fiscal Year ending September 30, 2017

Your donation makes all the difference.
THANK YOU.

FINANCIAL OVERVIEW

BALANCE SHEET All Funds

DOLLARS IN THOUSANDS – (UNAUDITED)

Assets

Cash and cash equivalents	\$ 8,123
Accounts receivable	747
Pledges receivable	6,388
Land, building and equipment	68,027
Other assets	1,262
TOTAL ASSETS	\$84,547

Liabilities

Accounts payable	\$ 3,644
Deferred revenue	553
Long term debt	35,932
Other liabilities	2,187
Interest rate swap	123
TOTAL LIABILITIES	\$42,439

Net Assets

Unrestricted	\$ 13,442
Temporarily restricted	24,956
Permanently restricted	3,710
TOTAL NET ASSETS	\$42,108

REVENUE AND EXPENSE All Funds

DOLLARS IN THOUSANDS – (UNAUDITED)

Revenue and Public Support

Contributions	\$ 2,442
Fees and grants from various agencies	4,329
United Way	293
Membership dues	16,371
Program fees	10,001
Other revenue	940
TOTAL REVENUE AND PUBLIC SUPPORT	\$34,376

Expenses

Youth Development	\$ 16,539
Healthy Living	12,944
Social Responsibility	310
Management	5,523
Fundraising	791
TOTAL EXPENSES	\$ 36,107

Change in value of interest rate swaps	\$ 433
NET FROM ALL FUNDS	\$ (1,298)

2017 FUNDING PRIORITIES

1. Creating Healthy Families and Communities

SUPPORT those in need by giving toward Y scholarships. We provide scholarships to those who cannot afford memberships and programs like Diabetes Prevention and Stroke Wellness.

CONNECT with others in Group Exercise or Small Group Training classes to broaden your Y network.

INVITE your friends to become members of the Y and save on your membership through our 20/20 Member Referral Program.

2. Making Kids of All Ages Safe in the Water

SUPPORT year-round free swim lessons for under-resourced youth to help reduce accidental drowning in Northeast Florida.

CONNECT with the Y's Leadership University to enhance your personal knowledge, skills and abilities.

INVITE friends and family to volunteer for First Coast Games or Healthy Kids Day.

3. Academic and Life Achievement for Our Youth

SUPPORT afterschool and camp activities that mold character and promote academic skills in our youth. Sponsor a student at Tiger Academy, our charter school. Provide a scholarship for an underprivileged camper to Camp Immokalee.

CONNECT with the Y's Angel Tree program to give gifts to children during the holidays who live under the poverty line. Donate school supplies for military children in August for Operation Salute.

INVITE a friend or family member to mentor a child in the Y's Take Stock in Children program (Clay County) or YREADS! (Duval County).

4. Helping Teens Become Leaders

SUPPORT Youth in Government at new schools and support training for statewide legislative experience. Support YMCA teen memberships and Teen Forward, the Y's initiative in Riverside and NW Jacksonville.

CONNECT with the Y's 5K series to raise funds to provide scholarships for teens in need. Visit FCYMCA.org to follow our Youth in Government leaders to Tallahassee.

INVITE someone to join Togetherhood or to volunteer at other teen events at your branch.

VISION 2025 STRATEGIC PLAN

ASSOCIATION STRATEGIC PRIORITIES

1. Secure Our Long Term Sustainability Through Philanthropy and Fiscal Management.
2. Help Bridge the Gap Between Health Care and Our Community with Our Partners.
3. Enhance Quality of Life for Children Through Sports, Aquatics, and Family Programming.
4. Help Boomers and Millennials Achieve and Maintain Health.
5. Becoming One of the Most Military-Friendly YMCAs in the Country.

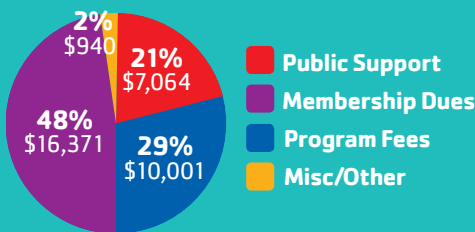
BRANCH & DEPARTMENT STRATEGIC PRIORITIES

6. Expand and Grow our Y as a Total Wellness Resource.
7. Energize the Y as a Global Center of Excellence for New-to-Jacksonville Residents.
8. Help Prepare Today's Youth for Tomorrow's Success through STEM.
9. Uplift Teens – Especially in the Urban Core.
10. Build a World-Class Workforce.
11. Achieve Elite Engagement.

For Fiscal Year ending September 30, 2017.

Y OPERATIONS REVENUE

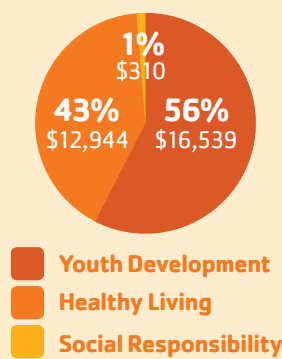
(UNRESTRICTED) DOLLARS IN THOUSANDS



Public Support = Contributions, Grants, UW

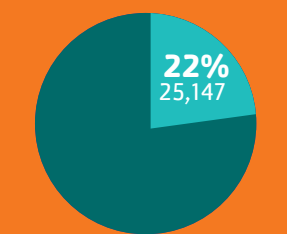
PROGRAM EXPENSES BY AREA OF FOCUS

DOLLARS IN THOUSANDS



TOTAL INDIVIDUALS SERVED:

112,308



22% of those we served, we subsidized.

OUR MISSION

To put Christian principles into practice through programs that build healthy spirit, mind and body for all.

COMMITTED TO OUR CAUSE



MAJOR GRANT FUNDING PARTNERS

American Diabetes Association
Bank of America
Baptist Health
City of Jacksonville
City of St. Augustine
Dollar General
Fifth Third Bank
Florida Alliance of YMCAs – Y Reads!
Florida Blue
Florida Department of Education
George M. Baldwin Foundation
Humana
Jacksonville Jaguars Foundation
Jessie Ball duPont Fund
LLL Services and Supply
PGA Tour, Inc.
Publix Super Markets Charities
Redwoods Foundation
Riverside Rotary Foundation
Rotary Club of Deerwood
Rotary Club of Mandarin
Rotary Club of San Jose
Rotary of Ponte Vedra Beach
Take Stock in Children
United Way of Northeast Florida
United Way of St. John's County
VyStar Credit Union
YMCA of the USA

PACESETTER

\$25,000 and above

Jacksonville Jaguars Foundation
Baptist Medical Center
George M. Baldwin Foundation
Precor USA
Publix Supermarkets Charities
Vystar Credit Union
Wheeler Family Foundation

DISTINGUISHED BENEFACTOR

\$10,000–\$24,999

The Bruning Foundation
Amelia Plantation Chapel
The Bailey Group
Bluegrass Materials
Bono's Pit Bar-B-Q
Bradford Bush
Jeff B. Chester
Delta Fountains
Diversified Port Holdings
Fifth Third Bank
LLL Services and Supply, Inc.
Eric and Branita Mann
Regency Centers LP
Timucuan Asset Management
Terry R. West
John H. Williams, Jr.
Greg and Jeanne Young
Zenmonics

BENEFACTOR

\$5,000–\$9,999

Mike and Margo Kelly
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Availity
BDO
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Hud and Rolly Berrey
Donald Blackburn
Paul and Shelly Boynton
Cecilia Bryant
Bill and Chris Bryan
Stephen and Tressa Buente Foundation
John and Ann Carey
JP Morgan Chase
William A. Coats
CSX Foundation
Richard and Karen Dearolf
Norman Dean
Harvey B. Dikter

FIS Foundation, Inc.
George FitzGerald
Flashback Photography, Inc.
FRP Holdings Inc
Jacksonville Automobile Dealers
Association
Sharon and Stanley Kantor
Life Fitness
Max and Tara Lincoln
Kathy and Bob Miller
Monroe Welfare Foundation
Lynn and Joe Petry
PGA Tour Charities, Inc.
PGA Tour, Inc.
The Pineapple Corporation
Purcell, Flanagan, Hay and Green
Rayonier Advanced Materials
Restaurant Orsay, Inc.
Rotary Club of Deerwood
Timothy M. Russi
Smartbox Network
Stellar Foundation
VanTrust Real Estate, LLC
WestRock
Penny Zuber
Henry E. (Buck) Autrey

SPONSOR

\$2,500–\$4,999

Allstate Agent Roderick Crabbe
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BankUnited, NA
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Melissa Callaway
Rick Catlett
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The Chemours Company TT, LLC
Coastal Vision Center
Travis and Jessica Cummings
Terri Derkum
Driver, McAfee, Peek and
Hawthorne, P.L.
Earth Fare
Eastern Industrial Supplies
Episcopal School of Jacksonville
First Coast Magazine
Florida Blue
William and Susan Foody
General Electric Matching Gifts
Gresham, Smith and Partners
Greenshades Software Inc.

Josh and Caroline Harrison
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Ron and Barbara Heymann
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Jakab Law PLLC
Arlo Mason
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Leigh Mills
E. William Nash, Jr.
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Jade and David Pizarro
Prime F. Osborn III Convention Center
Rayonier, Inc.
Riverside Rotary Foundation
Rotary Club of San Jose
Rotary Club of Deerwood
Rotary of Ponte Vedra Beach
Ken and Lisa Saitow
Shawn D. Delifus Foundation
Darnell and Celestine Smith
Jane Snyder
St. Peters Episcopal Church
Phea and John Stark
Take Stock In Children Florida
United Healthcare Community Plan
James H. Winston
Workscapes
Ziegler

MEMBER

\$1,500–\$2,499

The Stack Family
Acuty Design Group
Adecco Group
Nelrae and Rahman Ali
Mike Anderson
Maria Aristizabal and Scott Keefe
Eliza Atwater
Gregory L. Atwater
George and Sarah Babish
Chip Bachara
Douglas and Laura Baer
Chad P. Bailey
Mark and Alecia Bailey
David D. Balz
Sarah and Gil Bermudez
Sherry Blue
Stephanie Boykins
Paul and Sherri Braeger
Burkhardt Distributing Company, Inc.
ASAP Dental Care
Cancer Specialists of North Florida
Burt and Kathy Cannon
Steve and Carol Chapin

Kristan K. Cloud Malin
Dr. Irvin P. Cohen
Ronald and Barbara Coleman
Bob and Colleen Conklin
Christopher and Diane Conover
Christopher David Conroy
Laura Cowie and William Watson
Crossfit Black Hive LLC South
The Dafney Family
Christine L. Daniel
Hezekiah Deligar
Delores Barr Weaver Fund
Seth Dempsey
Laura M. Dibella
John Dickey
James and Rhonda Dillman
dtw Research, Inc.
Eastern Quality Foods
Jason Eddy
Keola Jordan Elobt
Stephan and Tiffany Esser
Bozard Ford
Jennifer C. Fulton
The Gaskin Family
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GHG Insurance
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James and Susan Golden
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Goldstein
Kirk L. Gravelle
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Greg Groshan
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Jean Hardan
Randolph J. Hayes
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Thomas and Maureen Hermann
Pete and Nancy Hicks
Daniel Hofacker
Lauren Hoffman
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L.J. Holloway
Brian and Kathy Hurdis
Island Doctors
Jack Wilson Family of Dealerships
Jacksonville Hearing and Balance
Institute
JAXPORT

Wanda G. Jones
Ana M. Jorquera, MD
Kresge, Platt, and Abare, PLLC
LaFear Family
Heidi Lang
Legacy Trust Company
Kimberly and Lawson Lewis
Antone and Deborah Lott
Lynne G. Lucas
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Marie A. Maguire
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The Morgan Company
Murphy Land and Retail Service
Kathryn Murphy
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Erica Murray
The Myers Group
Newman Family Foundation
Carmelita and Alex OBritis
Robert K. Ohno
Shirley N. Owens
Edward and Theresa Palmer
Bingham and Mirjam Parkinson
The Pittsburgh Foundation
William Price
Prudential Foundation
McKinley and MoRonica Ravenell
The Rayonier Foundation
Regions Bank
Ripley's Believe It Or Not
Runk Properties, Inc.
Robert Sistko
Mark Smith
Mr. Gary Snodgrass
Southern Oak Insurance
Russell Stackhouse



 **February 1976**

The YMCA gets a new emblem and a new name, going from the 'Central Branch YMCA' to the 'YMCA Health and Fitness Center.'



INTEGRATED WELLNESS

The new YMCA at Baptist North opened in February as part of an innovative destination for medical care and wellness on Jacksonville's Northside. The Y is integrated within the Baptist North Medical Campus at I-295 and Dunn Avenue, part of a full spectrum of healthy living resources including a walking trail and Healthy Living Center.



BUNDLES OF JOY

In summer 2017, we welcomed new program offerings for expecting moms, dads and families with newborns and toddlers. This initiative is part of our commitment to helping families build stronger bonds and achieve better health and well-being.

Martin Stein
Superfit Foods
Ann P. Sutton
Tom Sweetser
Justin and Paige Terry
Charles Tillotson
Alan Todoroff and Sheri Fadley
Tote Maritime Puerto Rico, LLC
University of North Florida
Michael Vanover
Ed Vandergriff
Drs. Julio and Alli Ventura
Daniel J. Woods
Laurie M. Wilbur
The Wilson Foundation
West and Jenny Wingate

TIGER ACADEMY

Dean's List
\$25,000 and above

Ted and Lauren Baker
John D. and Anne Baker
Thompson S Baker
Robert Baker
EverBank
The Henry and Lucy Gooding
Endowment
Joe and Renata Hixon
Lee and Dorothy Thomas
Wells Fargo Foundation

President's Club
\$5,000 - \$24,999

A. Dano Davis
John E Anderson
Ann McDonald Baker Family
Foundation
Paisley and Mary Boney
E. Bruce and Mary Bower
Paul and Shelly Boynton
Stephen and Tressa Buente
Foundation
Mike and Melissa Callaway
FIS Foundation, Inc.
James and Susan Golden
The Grove Creek Fund
David and Ann Hicks
Mrs. Monica Jacoby
Raymond and Minerva Mason

Michael and Pamela Oates
Petway Family Foundation, Inc.
Robert and Mary Stein
William and Dori Walton
Wells Fargo Matching Gifts

Valedictorian
\$2,500 - \$4,999

Brenda and Joe Adeeb
Russell and Marcela Beard
Bono's Pit Bar-B-Q
Peggy and JF Bryan
Robert F. Colyer, Jr.
Robert D. Davis
John J. Druce, Jr.
Fidelity Investments
First Florida Capital Corporation
Ann Gamba
William Kuntz
Becky McKee
Thad and Virginia McNulty
PNC Foundation
Ted and Lauren Rueger
Peter and Lee Ann Rummell
Mr. Robert Sandlin
The Shouvin Foundation
Starling Senior Living
Leland Street
Mrs. C. Herman Terry
Ken and Kimberly Toning
Mary Jane and Jack Uible
James H. Winston
Charles and Amanda Wodehouse

Honor Roll
\$1,000 - \$2,499

Gregory L. Atwater
Delores Barr Weaver Fund
George and Linda Hossenlopp
Eric and Branita Mann
Ron Patrick
Gary Sauer
Richard Stein
Susannah Williams



1988 ➤

The Clay County YMCA on Moody Road was built and later renamed when Bob Dye, President, retired after 26 years of service. This photo was taken at the Yates Y in Riverside.

JOHNSON TEEN CENTER

Leadership Visionary
\$100,000 and above

Anonymous
John and Anne Baker
Norcross Foundation, Inc.

Capital Motivator
\$25,000 - \$49,999

Ted and Lauren Baker
Paul and Shelly Boynton

Capital Visionary
\$50,000 - \$99,999

Darnell and Celestine Smith

Capital Benefactor
\$10,000 and under

Patrick and Marianne Brown
Gregory and Karen Montana
Michael and Pamela Oates
Woody and Kelly Woodall
Jeffrey and Christina Hunt

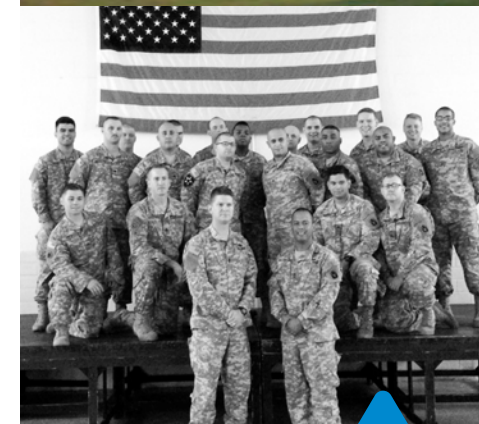
If you would like to support the Y in our mission, donations can be made online at FirstCoastYMCA.org/give.



DRIVERS OF CHANGE

Our Inaugural Drivers of Change Invitational included 22 corporate teams who spent the day on the golf course with us at the Timuquana Country Club to raise money for Tiger Academy and the Johnson YMCA Teen program. Together, with our community partners, **we raised over \$102,450** to help our northwest Jacksonville community. Thank you to our 88 participants, 34 individual and corporate sponsors, and to our title sponsors Bluegrass Materials and Bono's Pit Bar-B-Q!

All donors listed are for Fiscal Year ending September 30, 2017.



OPERATION SALUTE

Every day, our military men and women make sacrifices to make life better for us. At the Y, it is our duty to give back and support them. As an Armed Services YMCA affiliate, we now provide specialized programs and services for military members, veterans and their families on the First Coast.

